

*CHAPTER*



*Activity Cost  
Behavior*

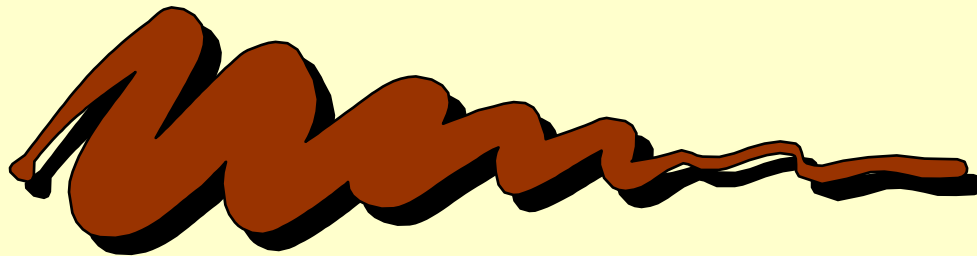
# *Objectives*

1. Mendefinisikan perilaku biaya tetap , variabel dan campuran .
2. Menjelaskan peranan model penggunaan sumber daya dalam memahami perilaku biaya.
3. Memisahkan biaya campuran menjadi komponen tetap dan variabel menggunakan berbagai metode.

continued

## *Objectives*

4. Mengevaluasi keandalan persamaan biaya.
5. Mendiskusikan peranan regresi berganda dalam penilaian perilaku biaya.
6. Menguraikan penggunaan pertimbangan material dalam penentuan perilaku biaya.



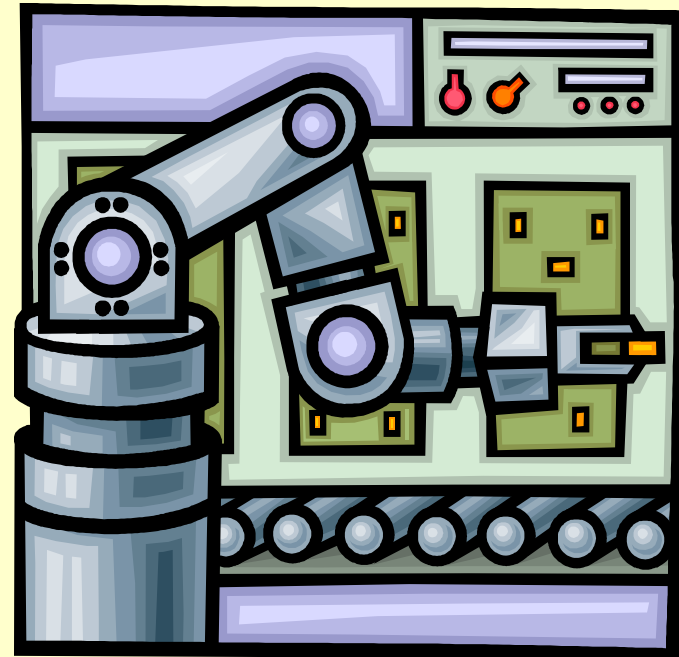
# Fixed Costs

Adalah biaya yang tetap sama ketika output berubah.

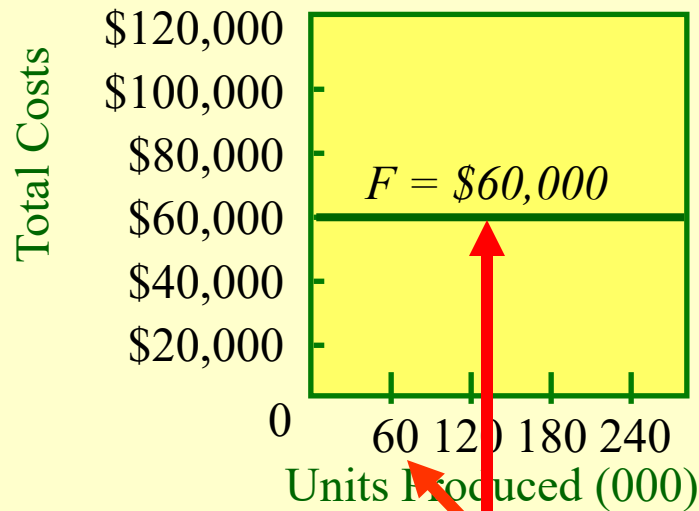


Mesin Pemotong disewa dengan harga \$60,000 per tahun dan memiliki kapasitas untuk memproduksi sampai dengan 240,000 unit setahun.

## Fixed Costs



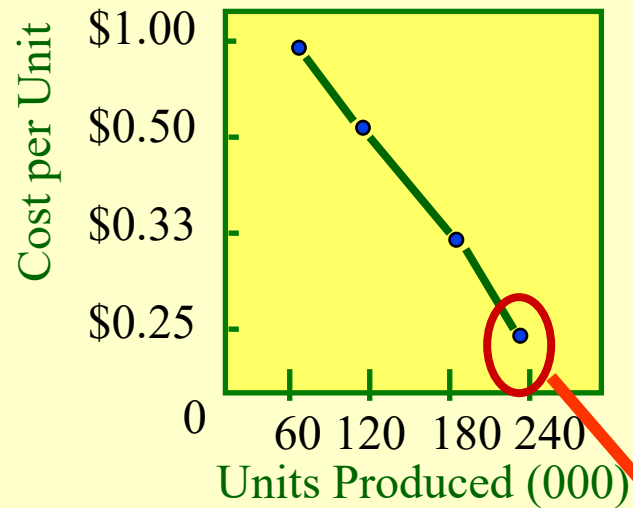
## Total Fixed Cost Graph



## Fixed Costs

Lease of Machines	Number of Units	Units Cost
\$60,000	0	N/A
60,000	60,000	\$1.00
60,000	120,000	0.50
60,000	180,000	0.33
60,000	240,000	0.25

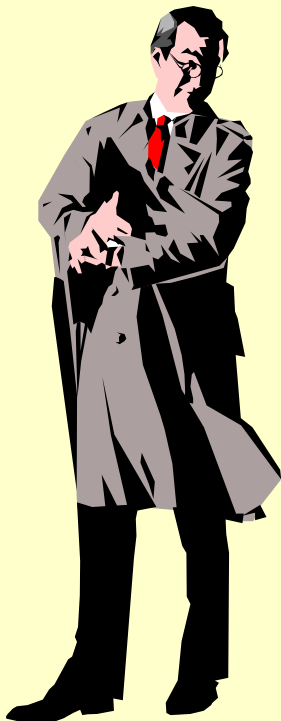
## Unit Fixed Cost Graph



## Fixed Costs

Lease of Machines	Number of Units	Units Cost
\$60,000	0	N/A
60,000	60,000	\$1.00
60,000	120,000	0.50
60,000	180,000	0.33
60,000	240,000	0.25

*variable cost adalah biaya yang dalam jumlah total bervariasi secara proporsional terhadap perubahan out put.*



Variable  
Cost

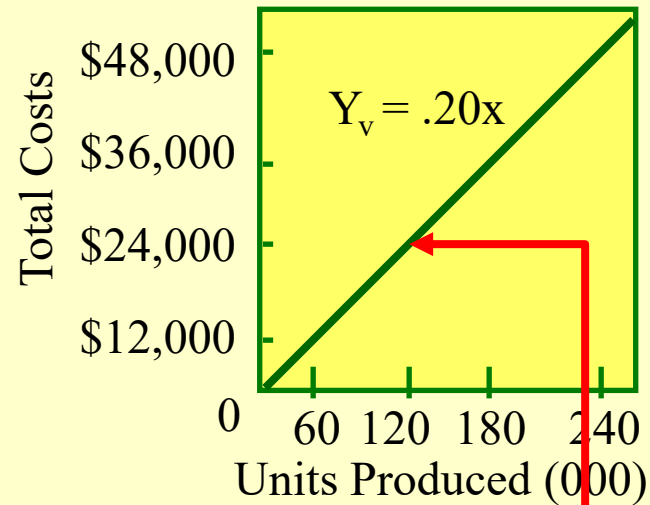


# Variable Cost

Untuk memotong satu potongan dibutuhkan 0.1 kilowatt-hour seharga \$2.00 per kilowatt hour. Artinya biaya per unit potongan adalah \$0.20 ( $\$2.00 \times 0.1$ ).



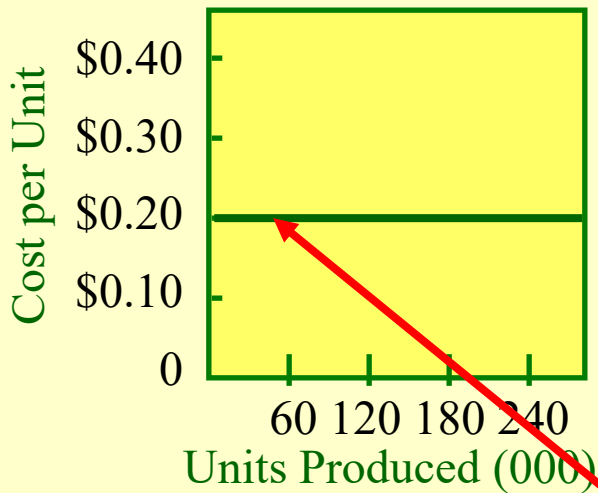
## Total Variable Cost Graph



## Variable Cost

Cost of Power	Number of Units	Units Cost
\$ 0	0	\$ 0
12,000	60,000	0.20
24,000	120,000	0.20
36,000	180,000	0.20
48,000	240,000	0.20

## Unit Variable Cost Graph



# Variable Cost

Cost of Power	Number of Units	Units Cost
\$ 0	0	\$ 0
12,000	60,000	0.20
24,000	120,000	0.20
36,000	180,000	0.20
48,000	240,000	0.20

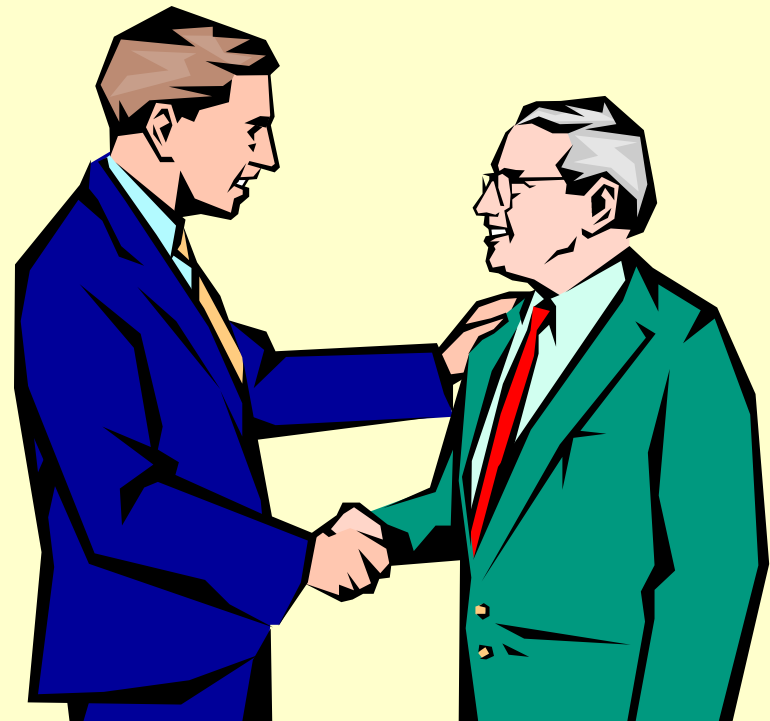
*mixed cost adalah biaya campuran yang memiliki komponen tetap dan variabel*



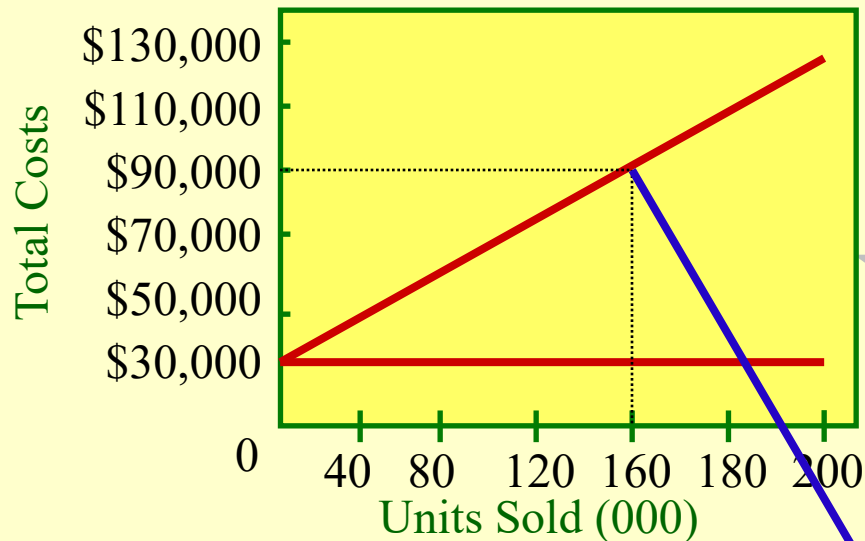
**Mixed Costs**

# Mixed Costs

Agen Penjualan sering mendapat gaji yang ditambah komisi penjualan.



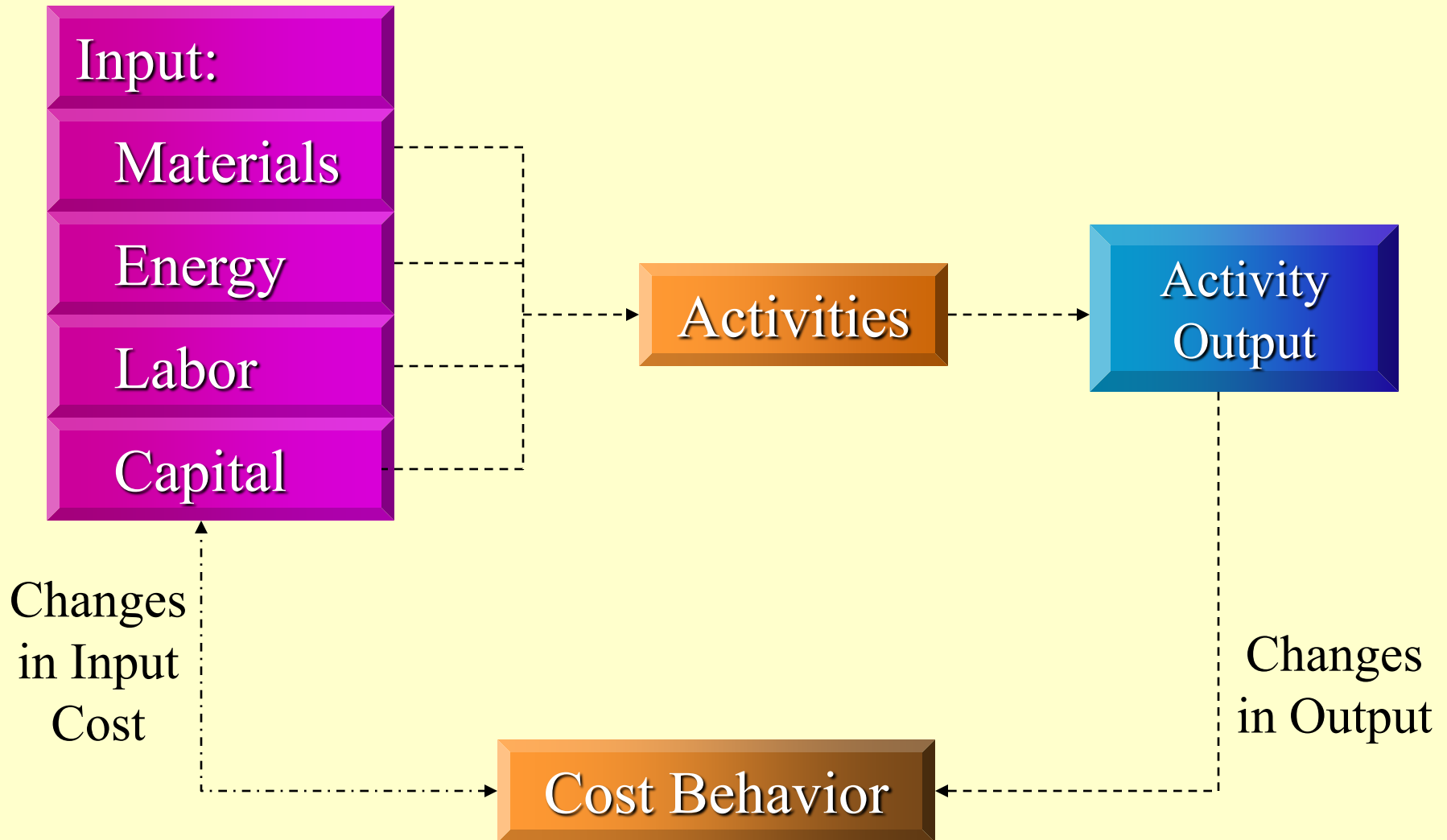
# Mixed Cost Behavior



Mixed  
Costs

Inserts Sold	Variable Cost of Selling	Fixed Cost of Selling	Total Selling Cost	Selling Cost per Unit
40,000	\$ 20,000	\$30,000	\$ 50,000	\$1.25
80,000	40,000	30,000	70,000	0.86
120,000	60,000	30,000	90,000	0.75
160,000	80,000	30,000	110,000	0.69
200,000	100,000	30,000	130,000	0.65

# Model Perilaku Biaya Aktivitas



# Flexible Resources

*Flexible resources* adalah sumber daya yang dipasok saat digunakan atau dibutuhkan. Contohnya Bahan Baku dan Energi.





# *Committed Resources*

*Committed resources* adalah Sumber daya yang dipasok sebelum digunakan. Contohnya gedung harus disiapkan sebelum aktivitas usaha dimulai

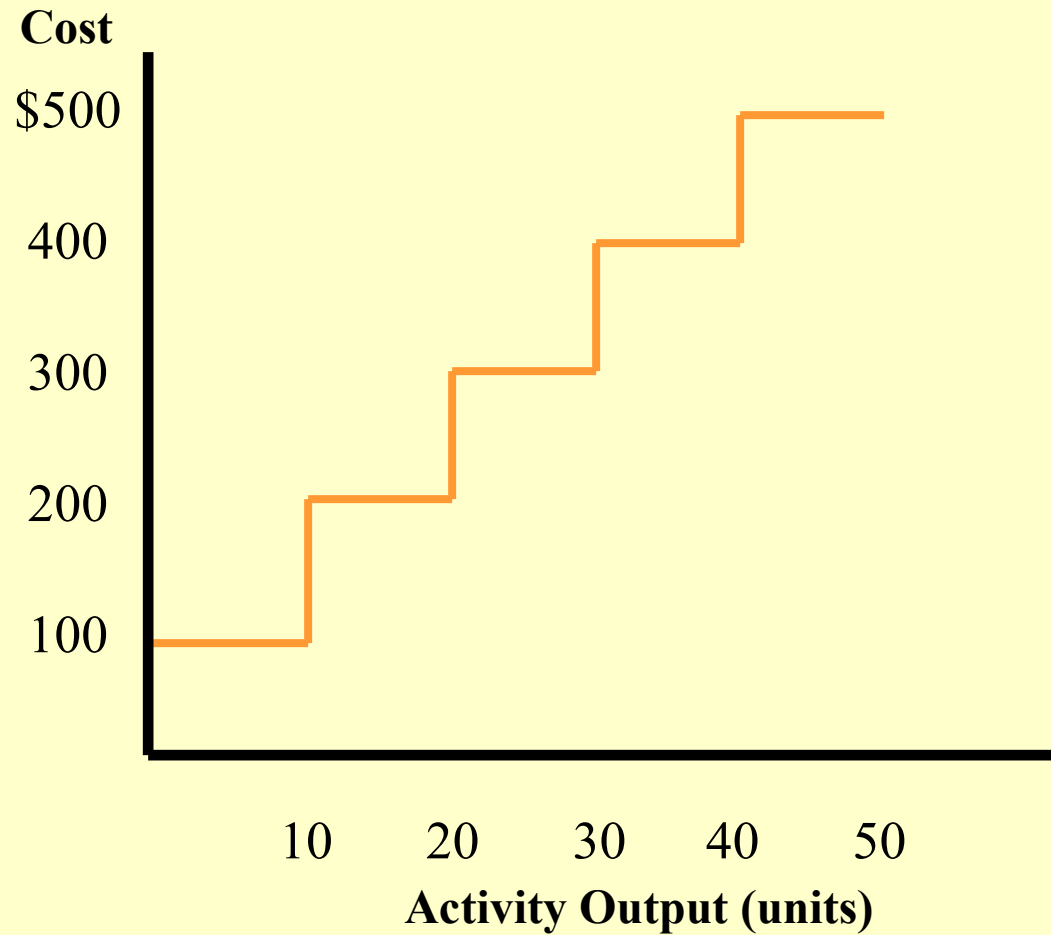


*step cost / Biaya Bertahap :*  
Menampilkan tingkat biaya konstan  
untuk rentang out put tertentu.

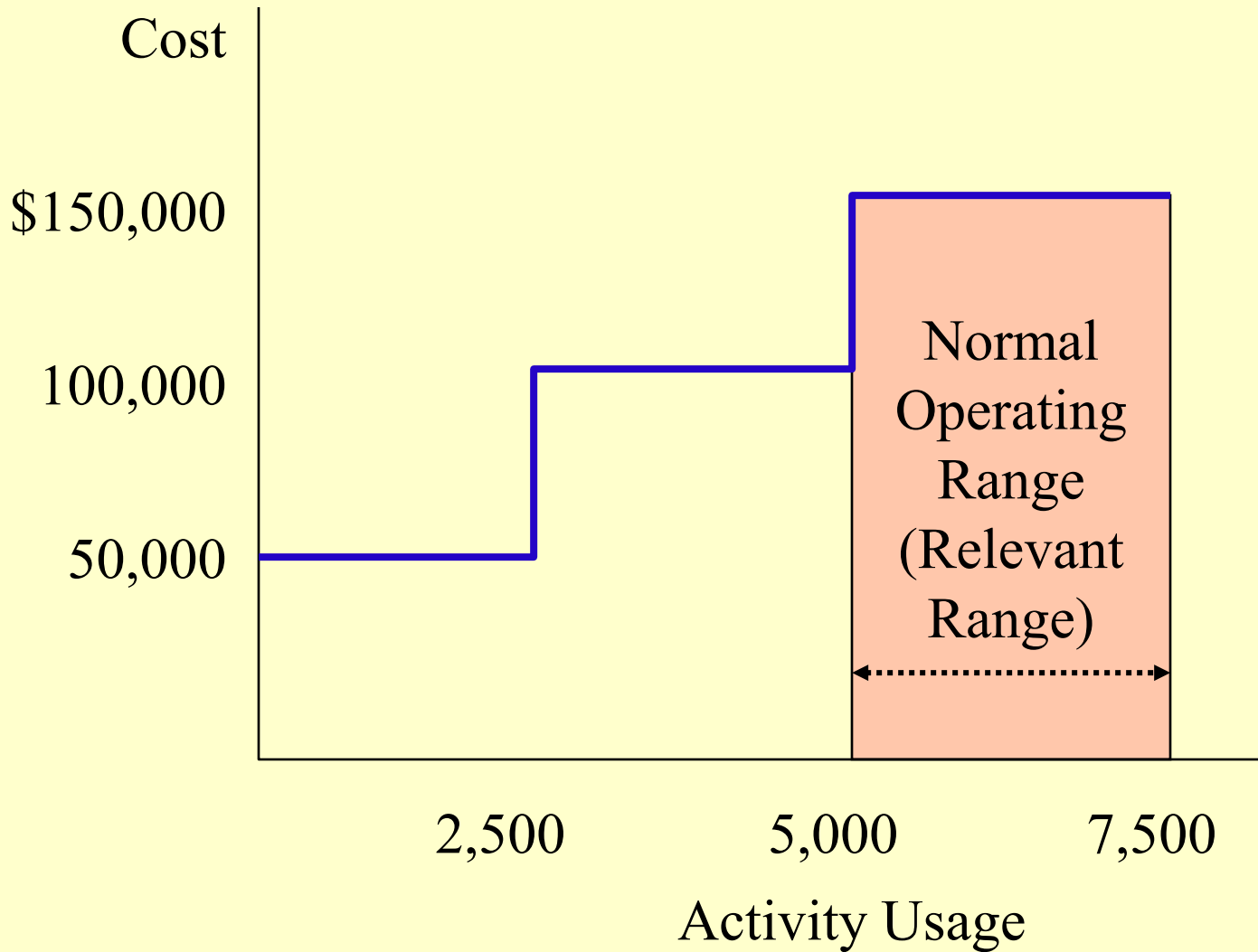
Step-Cost Behavior



# Step-Cost Behavior



# Step-Fixed Costs



# Step-Cost Behavior

- ✓ **Tiga teknisi masing masing dibayar \$50,000**
- ✓ **Tiap teknisi mampu memproses 2500 pesanan perubahan.**
- ✓ **\$90,000 dihabiskan untuk perlengkapan aktivitas teknis. Sumber Daya Fleksibel.**
- ✓ **Ada 6,000 Pesanan Proses.**
- ✓ **Perusahaan memiliki kemampuan memproses 7,500 pesanan**

# Step-Cost Behavior

*Pesanan Tersedia = Psn digunakan + Psn tdk digunakan*  
*7,500 orders = 6,000 orders + 1,500 orders*

*Fixed engineering rate = \$150,000/7,500*  
*= \$20 per change order*

*Variable engineering rate = \$90,000/6,000*  
*= \$15 per change order*

# Step-Cost Behavior

**Hubungan antara SD yang tersedia dengan SD yang digunakan adalah sebagai berikut :**

$$*Resources available = Resources used + Unused capacity*$$

# Step-Cost Behavior

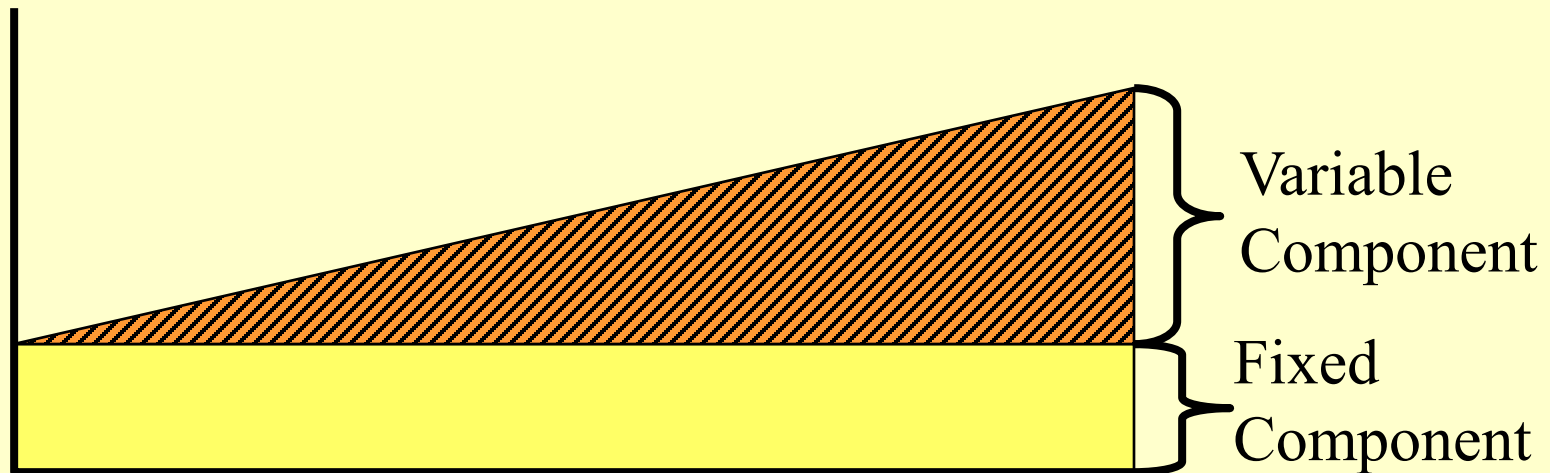
$$\begin{aligned}\text{Cost of orders supplied} &= \text{Cost of orders used} + \\ &\quad \text{Cost of unused orders} \\ &= [(\$20 + \$15) \times 6,000] + (\$20 \\ &\quad \times 1,500) \\ &= \mathbf{\$240,000}\end{aligned}$$

*\$30,000 kelebihan Kapasitas berarti produk baru dapat diajukan tanpa meningkatkan pengeluaran teknis.*



# Methods for Separating Mixed Costs

- **The High-Low Method**
- **The Scatterplot Method**
- **The Method of Least Squares**

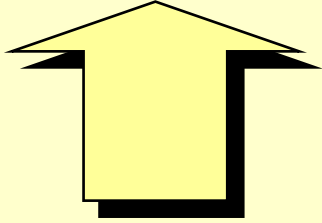


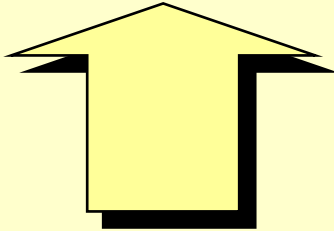
The *linearity assumption* assumes that variable costs increase in direct proportion to the number of units produced (or activity units used).

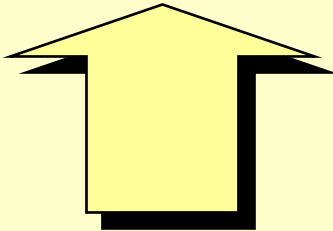


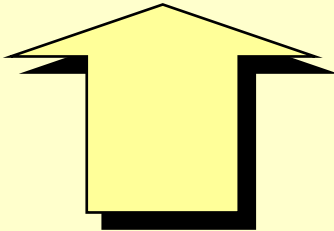
# Methods for Separating Mixed Costs

$$Y = a + b + x$$

  
Total Cost

  
Total Fixed Cost

  
Variable Cost per Unit

  
Number of Units

# The High-Low Method

<u>Month</u>	<u>Setup Costs</u>	<u>Setup Hours</u>
<b>January</b>	<b>\$1,000</b>	<b>100</b>
<b>February</b>	<b>1,250</b>	<b>200</b>
<b>March</b>	<b>2,250</b>	<b>300</b>
<b>April</b>	<b>2,500</b>	<b>400</b>
<b>May</b>	<b>3,750</b>	<b>500</b>

Step 1: Solve for variable cost (b)

# The High-Low Method

<u>Month</u>	<u>Setup Costs</u>	<u>Setup Hours</u>
<b>January</b>	<b>\$1,000</b>	<b>100</b>
<b>February</b>	<b>1,250</b>	<b>200</b>
<b>March</b>	<b>2,250</b>	<b>300</b>
<b>April</b>	<b>2,500</b>	<b>400</b>
<b>May</b>	<b>3,750</b>	<b>500</b>

$$b = \frac{\text{High Cost} - \text{Low Cost}}{\text{High Units} - \text{Low Units}}$$

# The High-Low Method

<u>Month</u>	<u>Setup Costs</u>	<u>Setup Hours</u>
January	\$1,000	100
February	1,250	200
March	2,250	300
April	2,500	400
May	3,750	500

$$b = \frac{\$3,750 \text{ -- Low Cost}}{500 \text{ -- Low Units}}$$

# The High-Low Method

<b>Month</b>	<b>Setup Costs</b>	<b>Setup Hours</b>
<b>January</b>	<b>\$1,000</b>	<b>100</b>
<b>February</b>	<b>1,250</b>	<b>200</b>
<b>March</b>	<b>2,250</b>	<b>300</b>
<b>April</b>	<b>2,500</b>	<b>400</b>
<b>May</b>	<b>3,750</b>	<b>500</b>

$$b = \frac{\$3,750 - \$1,000}{500 - 100}$$

# The High-Low Method

$$b = \frac{\$3,750 - \$1,000}{500 - 100}$$

$$b = \$6.875$$

Step 2: Using either the high cost or low cost, solve for the total fixed cost (a).



# The High-Low Method

$$\begin{array}{rcl}
 Y & = & a + b(x) \\
 \$3,750 & = & a + \$6.875(500) \\
 \color{red}{\$312.50} & = & \color{red}{a}
 \end{array}$$

High  
End

$$\begin{array}{rcl}
 Y & = & a + b(x) \\
 \$1,000 & = & a + \$6.875(100) \\
 \color{blue}{\$312.50} & = & \color{blue}{a}
 \end{array}$$

Low  
End

**The cost formula using the high-low method is:**

$$\color{red}{\textit{Total cost}} = \color{red}{\$312.50} + (\color{red}{\$6.875} \times \color{red}{\textit{Setup hours}})$$

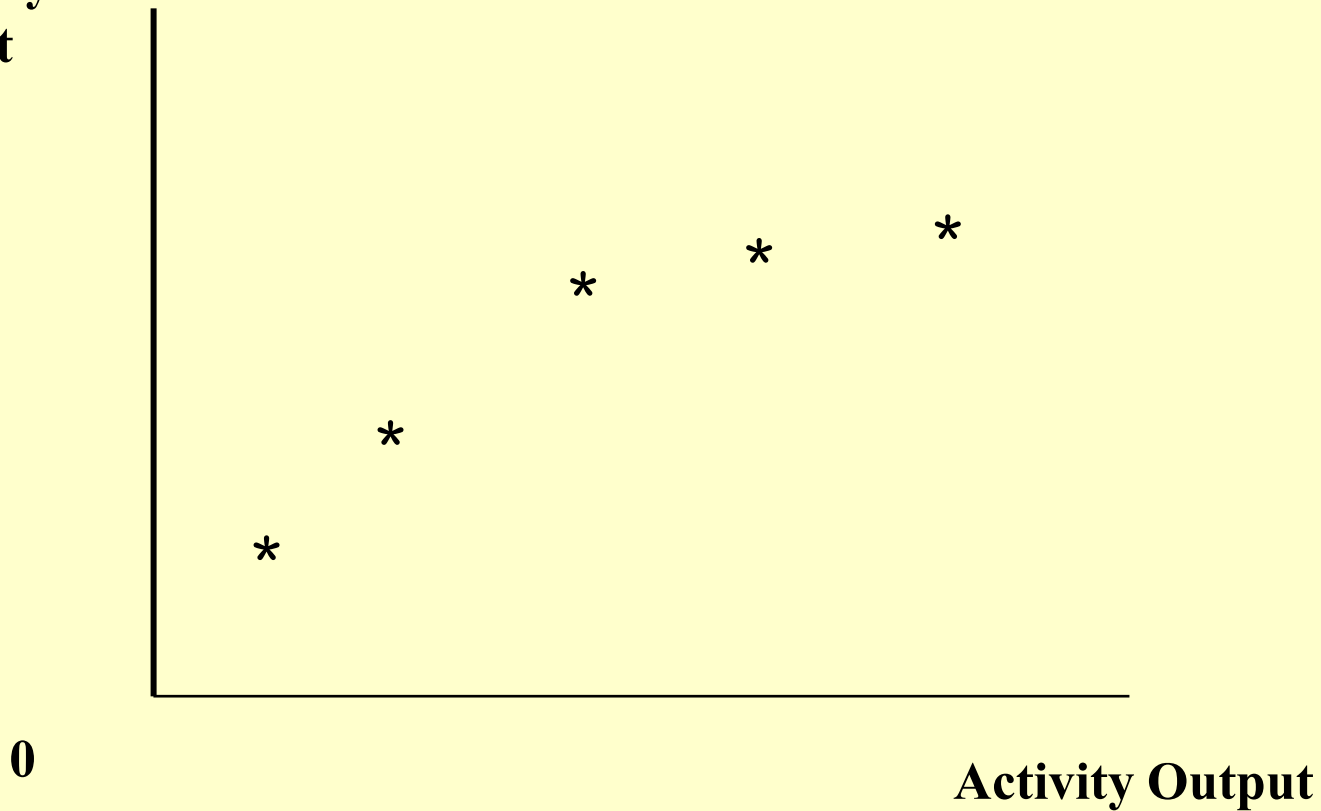
# The Scatterplot Method



# The Scatterplot Method

Nonlinear Relationship

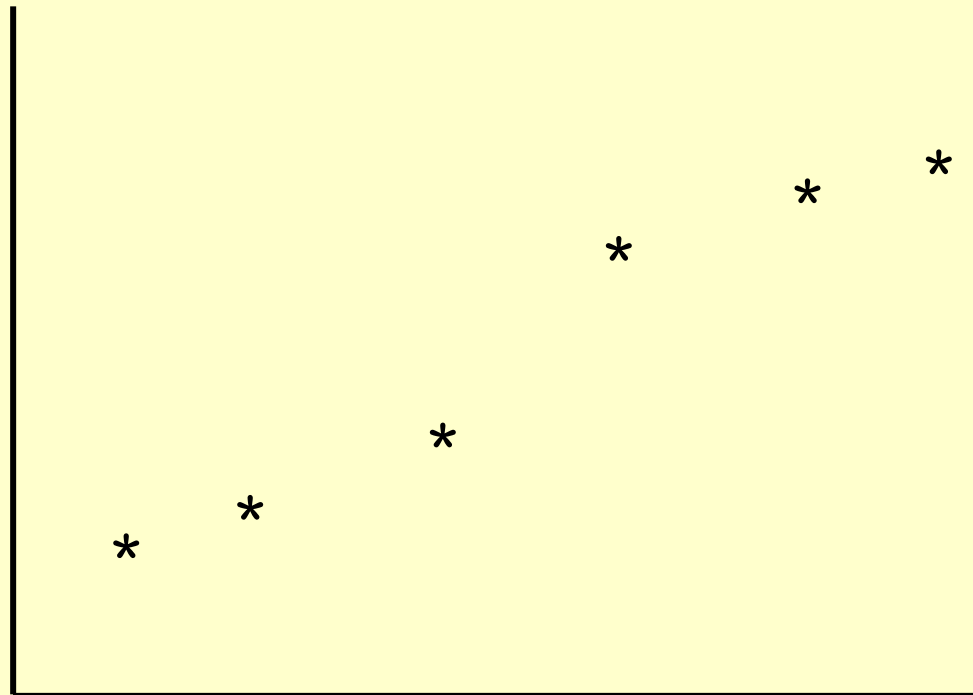
Activity  
Cost



# The Scatterplot Method

Upward Shift in Cost Relationship

**Activity  
Cost**

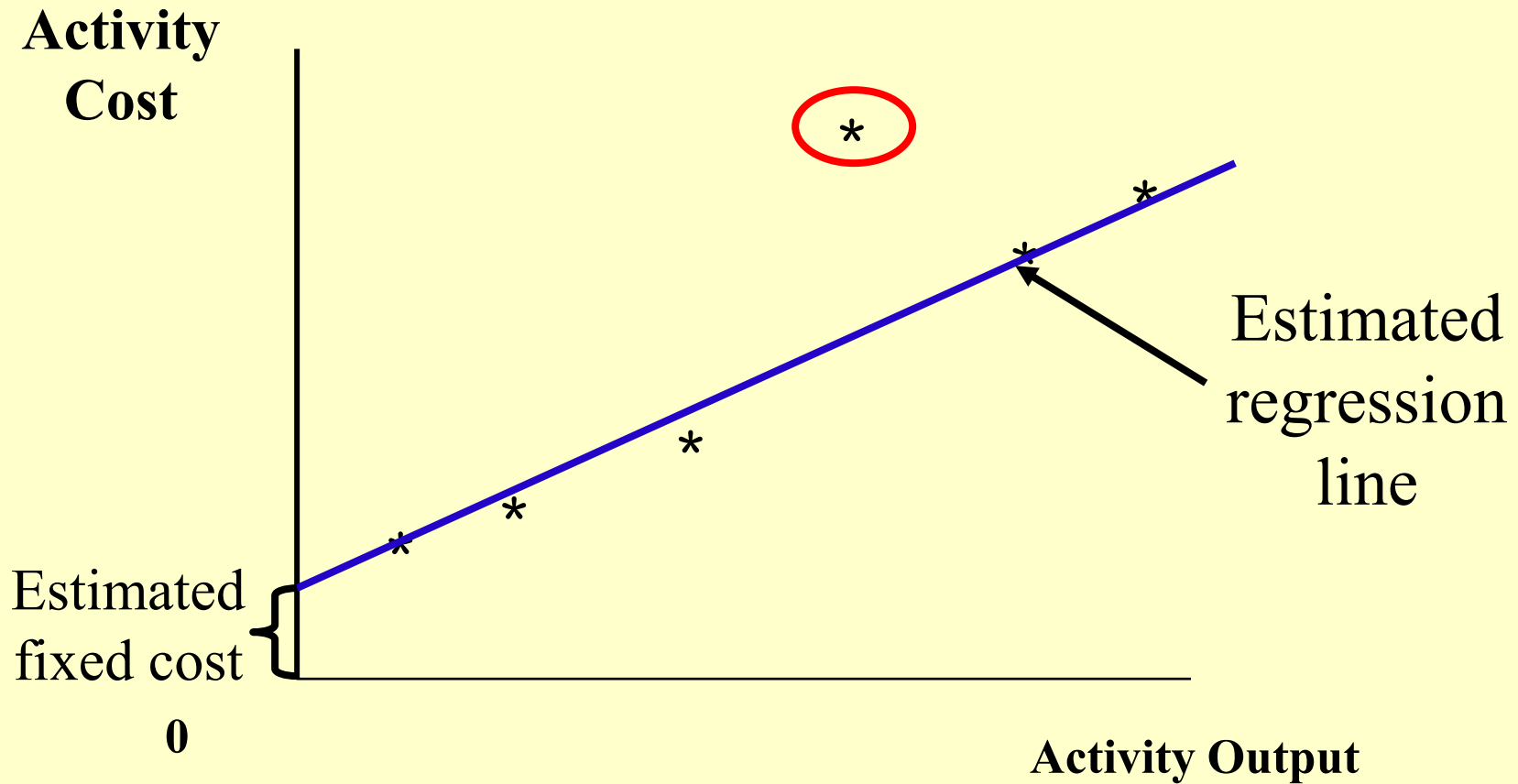


**0**

**Activity Output**

# The Scatterplot Method

## Presence of Outliers



# The Method of Least Squares

Month	Setup Costs	Setup Hours			
Jan	1,000	100			
Feb	1,250	200			
Mar	2,250	300			
Apr	2,500	400			
May	3,750	500			

Spreadsheet Data for  
Larson Company

# The Method of Least Squares

	Regression Output:		
Constant			125
Std. Err of Y Est			299.304749934466
R Squared			0.944300518134715
No. of Observation			5
Degrees of Freedom			3
X Coefficient(s)		6.75	
Std. Err of Coef.		0.9464847243	

Regression Output for  
Larson Company

# The Method of Least Squares

The results give rise to the following equation:

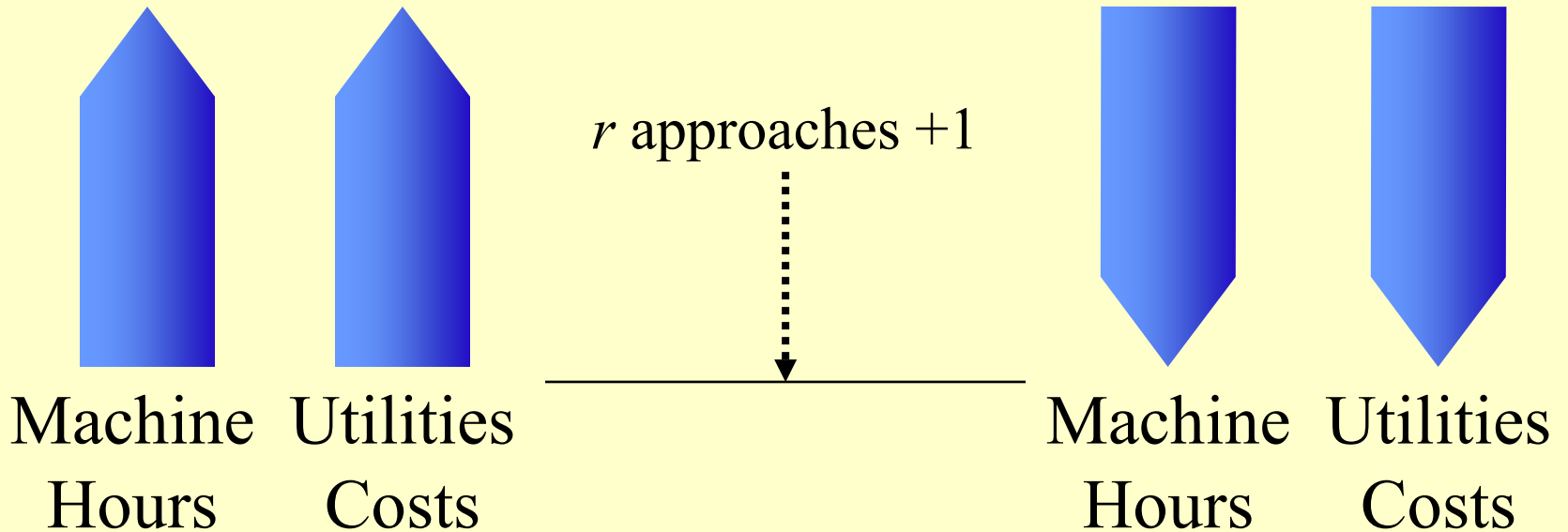
$$\textit{Setup costs} = \$125 + (\$6.75 \times \textit{Setup hours})$$

$R^2 = .944$ , or 94.4 percent of the variation in setup costs is explained by the number of setup hours variable.



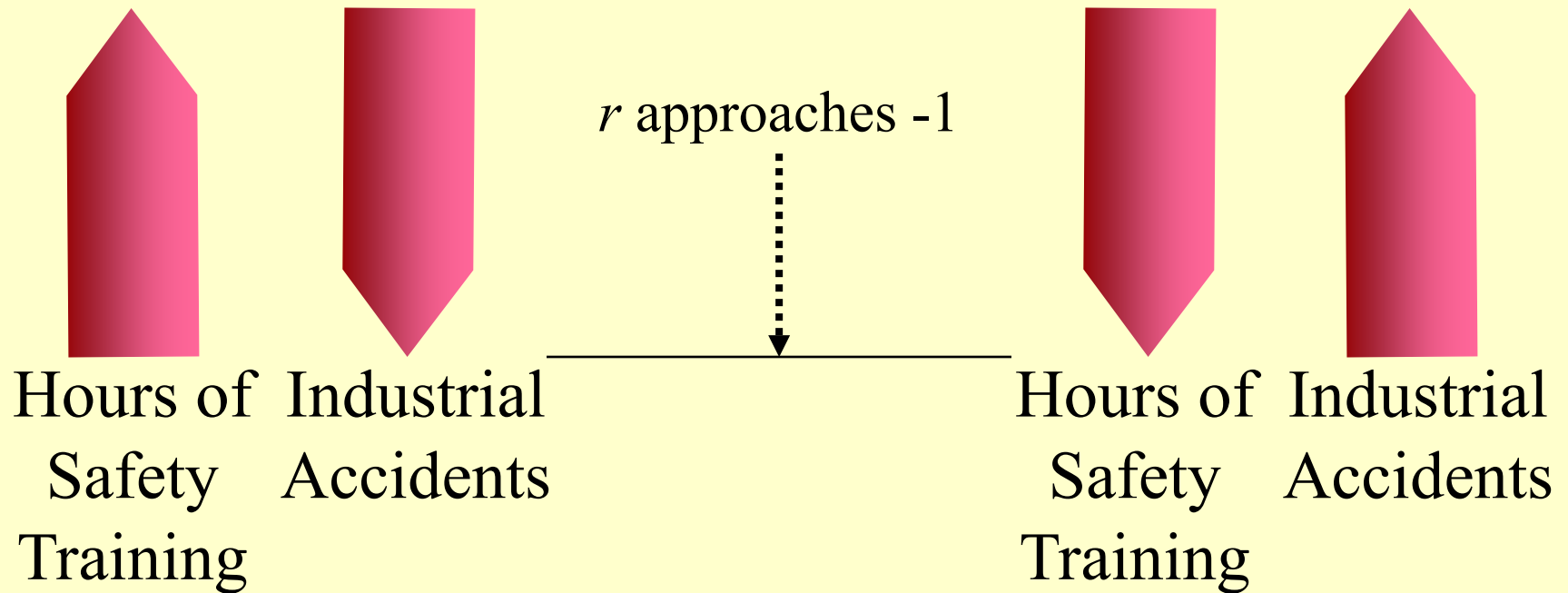
# *Coefficient of Correlation*

## *Positive Correlation*



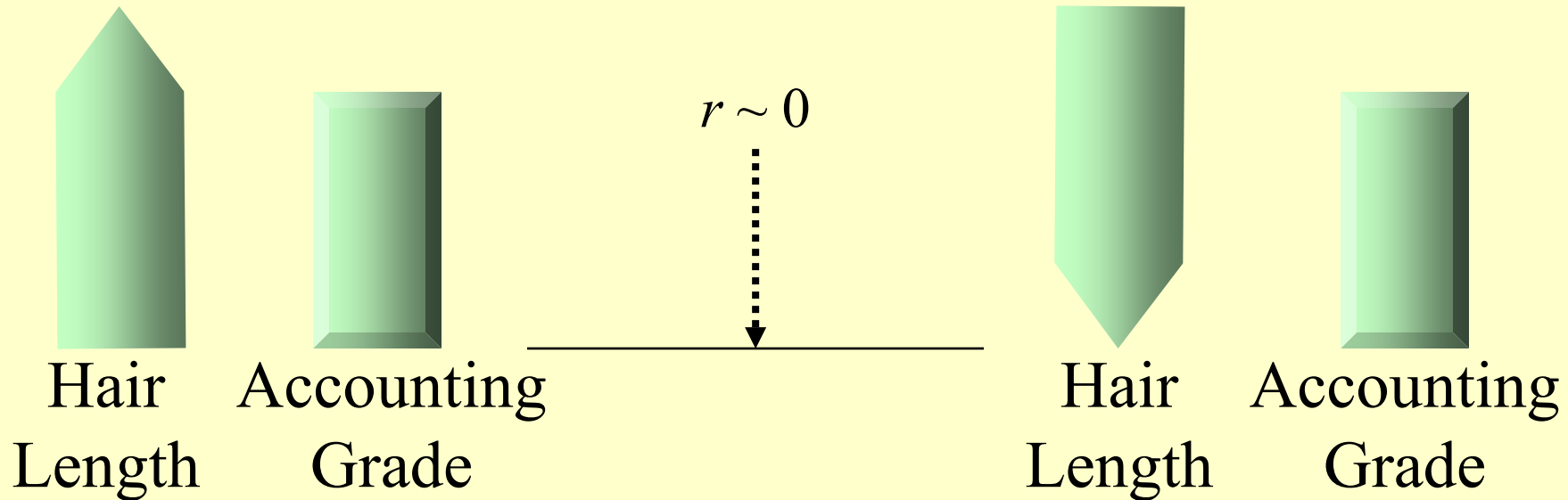
# *Coefficient of Correlation*

## *Negative Correlation*



# *Coefficient of Correlation*

*No Correlation*



# Multiple Regression

$$TC = b_0 + (b_1X_1) + (b_2X_2) + \dots$$

**$b_0$  = the fixed cost or intercept**

**$b_1$  = the variable rate for the first independent variable**

**$X_1$  = the first independent variable**

**$b_2$  = the variable rate for the second independent variable**

**$X_2$  = the second independent variable**

# Multiple Regression

Month	Mhrs		Summer		Utilities Cost
Jan	1,340		0		\$1,688
Feb	1,298		0		1,636
Mar	1,376		0		1,734
April	1,405		0		1,770
May	1,500		1		2,390
June	1,432		1		2,304
July	1,322		1		2,166
August	1,416		1		2,284
Sept	1,370		1		1,730
Oct	1,580		0		1,991
Nov	1,460		0		1,840
Dec	1,455		0		1,833

Data for Phoenix Factory  
Utilities Cost Regression

# Multiple Regression

Constant		243.1114997159
Std Err of Y Est		55.5082829356447
R Squared		0.96717927255452
No. of Observation		12
Degrees of Freedom		9
X Coefficient(s)	1.0971575051946	510.49073361447
Std Err of Coef.	0.210226332115593	32.5489464532519

Multiple Regression for Phoenix  
Factory Utilities Cost

# Multiple Regression

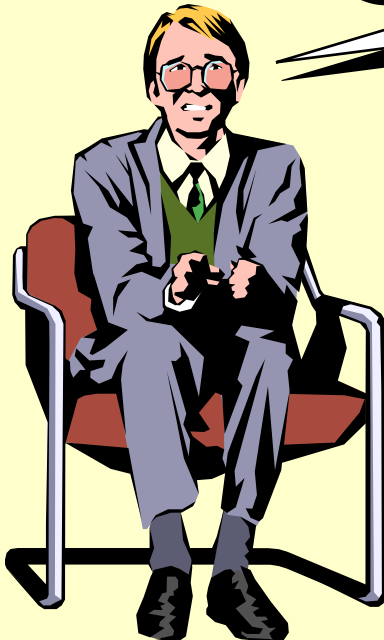
The results gives rise to the following equation:

$$\text{Utilities cost} = \$243.11 + \$1.097(\text{Machine hours}) + (\$510.49 \times \text{Summer})$$

$R^2 = .967$ , or 96.7 percent of the variation in utilities cost is explained by the machine hours and summer variables.

# Managerial Judgment

Managerial judgment is critically important in determining cost behavior, and it is by far the most widely used method in practice.





# Chapter Three



The End

